

**Lisa Ann Bertrand, Ed. D.**

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Southeast Missouri State University  
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**Professional Preparation**

- Ed. D.* Educational Leadership (2002), Stephen F. Austin State University  
Nacogdoches, Texas 75962  
Dissertation Topic: *The Impact of the Texas State Accountability  
System on Classroom Practices: A Case Study of a Selected  
Elementary School*
- Certification  
of Advanced Study* Mid-Management (1993), University of Texas at Tyler  
Tyler, Texas 75701
- M. Ed.* Special Education (1990), University of Texas at Tyler  
Tyler, Texas 75701
- B. S.* Elementary Education (1980), Southeast Missouri State University  
Cape Girardeau, Missouri 63701

**University Professional Experience**

**Southeast Missouri State University**

2002-2006 Assistant Professor  
2006-2010 Associate Professor with Tenure  
2010-present Professor  
2015 Awarded Post-Professorial Merit

- Educational Leadership and Counseling Department
- Coordinator, Master of Arts in School Administration, 2003-present
- Graduate Faculty Status, 2002-present
- Doctoral Faculty Status-University of Missouri 2005-present

### **Public School Professional Experience**

1999-2002	District Testing Specialist/ 504 Coordinator Pre-Kindergarten-Grade 12	Jacksonville ISD P. O. Box 631 Jacksonville, Texas 75766
1994-1999	Principal David Crockett Elementary Kindergarten-Grade 4	Marshall ISD P. O. Box 879 Marshall, Texas 75671
1991-1994	Educational Diagnostician Pre-Kindergarten-Grade 12	Marshall ISD P. O. Box 879 Marshall, Texas 75671
1990-1991	Content Mastery/Diagnostician David Crockett Elementary Kindergarten-Grade 4	Marshall ISD P. O. Box 879 Marshall, Texas 75671
1987-1990	First Grade Teacher David Crockett Elementary	Marshall ISD P. O. Box 879 Marshall, Texas 75671
1985-1987	Resource Teacher Ridgecrest Elementary Kindergarten-Grade 5	Spring Branch ISD 955 Campbell Road Houston, Texas 77024
1982-1985	Self-Contained Special Education Scott City, Missouri Kindergarten-Grade 6	Scott City R-1 Schools 3000 Main Street Scott City, Missouri 63780
1980-1982	Second Grade Teacher Scott City, Missouri	Scott City R-1 Schools 3000 Main Street Scott City, Missouri 63780
1989-1990 (part-time)	Industrial Literacy Educator Instructor American Norit Company	Panola Junior College 1109 West Panola Carthage, Texas 75633

### **Current Professional License**

Texas Life Certificate	Mid-Management (1993)
Texas Life Certificate	Educational Diagnostician (1990)
Texas Life Certificate	Elementary General (1986)
	Language and/or Learning Disability (1986)
Missouri Life Certificate	Elementary Education (1980)
	Educable Mentally Delayed (1983)

## **Publications**

### **Book**

Bertrand, L. A. (2006). *The impact of the Texas state accountability system on classroom practices: A case study of a selected elementary school*. Lewiston, NY: Mellon Press.

### **Book Chapter**

Bertrand, L. A. (2001). Promoting success through the mastery of the Texas assessment of academic skills. In R. A. Horn & J. L. Kincheloe (Eds.). *American Standards: Quality Education in a Complex World—the Texas Case*. New York: Peter Lang Publishers.

## **Refereed Publications**

Stader, D., Bertrand, L., Flockhart, F. (Fall/Winter 2014/2015). Webinar as a course delivery method at the graduate level. *Southern Journal of Educational Administration* 4(1 & 2), pp. 23-35.

Bertrand, L. (2013). Leadership and learning: The journey to national accreditation and recognition. *National Forum of Educational Administration and Supervision Journal* 31(4).

Bertrand, L., & Roberts, R. A. (Winter, 2013). The impact of the Missouri Turnaround Project: A case study of one selected elementary school. *Southern Journal of Educational Administration* 1(2), pp. 21-28.

Bertrand, L. (December, 2010). External evaluation: Preparing for the process of program accreditation. *AEA365: A Tip-a-Day by and for Evaluators*.  
[www.aea365.org](http://www.aea365.org)

Bertrand, L., & Noe, M. (2009). In response to preparation: Feedback from aspiring school leaders. *Teaching to Lead*, Newsletter for Missouri Professors of Educational Administration (MPEA).

Bertrand, L., Roberts, R. A., & Dalton, M. (February, 2009). Surviving the first years: A principal's guide for implementing a quality special education program. [Electronic version]. *Academic Leadership* 7(1), [www.academicleadership.org](http://www.academicleadership.org)

Bertrand, L., & Bratburg, W. (October, 2007). Promoting the success of all students: The principal's role in providing quality special education services [Electronic version]. *Academic Leadership* 5(3).

Bertrand, L. A., Roberts, R. A., Buchanan, R. (2006) Striving for success: Teacher perspectives of a vertical team initiative. *National Forum of Teachers Education Journal-Electronic*, 16(3).

Buchanan, R., Bertrand, L., & Roberts, R.A. (2005-2006). A program and financial evaluation for one program in higher education [Electronic version]. *National Forum of Educational Administration and Supervision Journal* 23(4E),  
www.nationalforum.com.

Buchanan, R., Roberts, R. A., Hart, J., & Bertrand, L. (Winter, 2004). Evaluating charter schools: How the sponsoring university can ensure accountability. *American Association of School Administrators*,26(3).

The **following 12 individual teaching vignettes and instructor notes** were completed as a grant project sponsored by Missouri Professors of Educational Administration (MPEA). All vignettes were peer reviewed and are housed on the MPEA website [http://www.mpea.org/instmaterials\\_vignettes.html](http://www.mpea.org/instmaterials_vignettes.html)

Bertrand, L. A. September, 2003. *Another year in paradise*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *Class rank at Royal High*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *Contract services: The transportation issue*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *District reconfiguration*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *In Erin's memory*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *Special education in kindergarten*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *The best little English-only Christmas pageant ever*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *The case of the helpful teacher*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *The lightening storm*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *The real world*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *The school without a principal*. Missouri Professors of Educational Administration.

Bertrand, L. A. September, 2003. *We've got spirit, how about you?* Missouri Professors of Educational Administration

### **Refereed Presentations**

Bertrand, L. & Dalton, M. (2015, August). *Assessing Quality of Online Courses Through a Faculty Review Process*. Roundtable presentation at the 69<sup>th</sup> Annual Summer Conference of the National Council of Professors of Educational Administration (NCPEA), Arlington, VA.

Dalton, M., & Bertrand, L. (2015, August). *National Accreditation: Rubric and the ELCC Standards*. Roundtable presentation at the 69<sup>th</sup> Annual Summer Conference of the National Council of Professors of Educational Administration (NCPEA), Arlington, VA.

Bertrand, L., Watkins, P., Roberts, R.A., & Noe, M. (2011, November). *The Missouri Turnaround Project: A Partnership for Improvement*. Paper selected for presentation at the 52<sup>nd</sup> Annual Southern Regional Council on Educational Administration (SRCEA), St. Louis, MO.

Bertrand, L. & Barnes, P. (2011, November). *Leadership and Learning: The Journey to National Accreditation and Recognition*. Paper selected for presentation at the 52<sup>nd</sup> Annual Southern Regional Council on Educational Administration (SRCEA), St. Louis, MO.

Roberts, R. A., Bertrand, L., Watkins, P., Gunn, S., & Dowdy, R. (2011, November). *Leadership: Essential Ingredient to Turn Around Schools*. Paper selected for presentation at the 52<sup>nd</sup> Annual Southern Regional Council on Educational Administration (SRCEA), St. Louis, MO.

Bertrand, L., Watkins, P., Roberts, R.A., & Noe, M. (2011, August). *School Turnaround: Blazing the Trail Through Collaborative Partnerships*. Paper selected for presentation at the 65<sup>th</sup> Annual Summer Conference of the National Council of Professors of Educational Administration (NCPEA), Portland, OR.

Watkins, P., Roberts, R. A., & Bertrand, L. (2011, August). *Turning Around Schools Using the Data*. Paper selected for presentation at the 65<sup>th</sup> Annual Summer Conference of the National Council of Professors of Educational Administration (NCPEA), Portland, OR.

- Roberts, R. A., Bertrand, L., Watkins, P., Gunn, S., & Dowdy, R. (2011, August). *Leadership-Key to Success in Turning Schools Around in Regard to Student Success*. Paper selected for presentation at the 65<sup>th</sup> Annual Summer Conference of the National Council of Professors of Educational Administration (NCPEA), Portland, OR.
- Watkins, P., Bertrand, L., Roberts, R.A., & Dalton, M. (2010, October). *Improving Your Educational Leadership Program Through Focus Groups*. Paper selected for presentation at the 51<sup>st</sup> annual Southern Regional Council on Educational Administration (SRCEA), Savannah, GA.
- Bertrand, L., Dowdy, R., Noe, M., & Dalton, M. (2009, August). *In Response to Preparation: Feedback from Aspiring School Leaders*. Paper selected for presentation at the 63rd Annual Summer Conference of the National Council of Professors of Educational Administration (NCPEA), San Antonio, TX.
- Dalton, M., Bertrand, L., Dowdy, R., & Buchanan, R. (2009, August). *Results of a Five Year Partnership with 75 School Districts and 8016 Teachers and Administrators: A Follow-Up Study*. Paper selected for presentation at the 63rd Annual Summer Conference of the National Council of Professors of Educational Administration (NCPEA), San Antonio, TX.
- Bertrand, L., Roberts, R. A., & Dalton, M. (2008, April). *Beginning the Principalship: Strategies for Implementing a Quality Special Education Program*. Paper selected for presentation at the 19<sup>th</sup> Annual Conference within a Conference of the National Association of Elementary School Principals (NAESP) and the National Council of Professors of Educational Administration, (NCPEA), Nashville, TN.
- Bertrand, L., & Bratburg, W. (2007 August). *Promoting the Success of All Students: The Principal's Role in Providing Quality Special Education Services*. Paper selected for presentation at the 61<sup>st</sup> Annual Summer Conference of the National Council of Professors of Educational Administration (NCPEA), Chicago, IL.
- Roberts, R. A., Bertrand, L., Dalton, M., Buchanan, R., & Gunn, S. (2007, August). *Professional Development Partnerships: Linking the University to Public Education*. Paper selected for presentation at the 61<sup>st</sup> Annual Summer Conference of the National Council of Professors of Educational Administration (NCPEA), Chicago, IL.
- Buchanan, R., Roberts, R. A., Dalton, M., & Bertrand, L. (2006, February). *Partnerships: How One Missouri University Developed a Partnership with Sixty-Two Public School Districts and 6424 Teachers and Administrators*. Paper selected for presentation at the 138<sup>th</sup> National Conference on Education, American Association for School Administrators (AASA), San Diego, CA.

- Buchanan, R., Shepard, I. S., Dalton, M., Roberts, R. A., Waddle, J., Bertrand, L., & Kiehne, T. (2005, February). *Program and Budget Reduction in one Missouri College of Education*. Paper selected for presentation at the 137<sup>th</sup> National Conference on Education, American Association for School Administrators (AASA), San Antonio, TX.
- Mohdzain, A.Z., Waddle, J., & Bertrand, L. (2004, October). *School Administrators' View of School Counselors*. Panel discussion selected for Presentation at the North Central Association for Counselor Education and Supervision (NACES), St. Louis, MO.
- Bertrand, L., Roberts, R. A., Buchanan, R., & Kiehne, T. (2004, August). *Striving for Success: Teacher Perspectives of a Vertical Team initiative*. Paper selected for presentation at the 58<sup>th</sup> Annual Summer Conference of the National Council of Professors of Educational Administration, (NCPEA), Branson, MO.
- Buchanan, R. D., Roberts, R. A., Dalton, M., Hart, J., Bertrand, L., & Shepard, I. S. (2003, August). *Evaluating Charter Schools: How the Sponsoring University Can Ensure Accountability*. Panel discussion selected for presentation at the 57<sup>th</sup> Annual Summer Conference of the National Council of Professors of Educational Administration, (NCPEA), Sedona, AZ.
- Bertrand, L. M. (2003, August). *Texas 2-Step: Teacher Perspectives of the Dance Between State-Mandated Testing and Accountability*. Paper selected for presentation at the 57<sup>th</sup> Annual Summer Conference of the National Council of Professors of Educational Administration, (NCPEA), Sedona, AZ.
- Jenlink, P. M., Alford, B., Spall, S., Bertrand, L., Carlson, J., & Gill, P. (2002, August). *Scholar-Practitioner Leadership: A Post-formal Critique*. Presentation at the 56<sup>th</sup> Annual Summer Conference of the National Council of Professors of Educational Administration, (NCPEA), Burlington, VT.
- Bertrand, L., Gabro, C., Schneider, E., Whitman, K., & Wright, E. (2001, December). *The Principalship*. Presentation at the joint Leaders of Learners Conference of the Department of Secondary Education and Educational Leadership and the Council of Women School Executives, Nacogdoches, TX.
- Symposium Participant, Horn, R.A., Chair. (2001, April). *American Standards: Quality Education in a Complex World—The Texas Case*. Paper presented at the Annual Meeting of the American Educational Research Association, (AERA), Seattle, WA.
- Kincheloe, J., Horn, R., Jenlink, P.M., Bertrand, L., Moss, G., & Low, R. (2000, October). *Promoting Success Through the Mastery of the Texas Assessment of Academic Skills*. Paper presented at the Bergamo Conference, Dayton, OH.

## **Non-Refereed Presentations**

Bertrand, L., (October, 2009). *Missouri Turnaround Schools Project*. Presentation at the Missouri Professors of Educational Administration, Columbia, Mo.

Bertrand, L. (2010, September). *Certification Requirements and PBTE*. Presentation at the New Teacher Assistance Program, Cape Girardeau, MO.

Bertrand, L. (2011, September). *Polishing the Stars: Shining Tips for Beginning Teachers*. Presentation at the New Teacher Assistance Program, Cape Girardeau, MO.

## **Funded Proposals**

Principal Author, Missouri Professors of Educational Administration Teaching Vignettes for Principals and Superintendents, \$2,400, 2003.

Principal Investigator, Southeast Region Research on Southeast Missouri Turnaround Schools. Missouri Department of Elementary and Secondary Education, \$41,720, 2010-2011.

Project Co-Director. Mentoring New Principals, \$1720.00. Grants and Research Funding, Southeast MO State University, October, 2014).

## **Technical Reports**

Smith, S., Bertrand, L., Finch, K., & Weir, G. (Fall, 2017). *Performance Assessment for the Aspiring Principal*. Submission to the Department of Elementary and Secondary Education.

Bertrand, L. A. (2017). *Annual Program Evaluation (APE) for the Master of Arts in School Administration*. Submission to the Southeast Missouri State University College of Education Assessment Committee.

Bertrand, L. A. (2016). *Annual Program Evaluation (APE) for the Master of Arts in School Administration*. Submission to the Southeast Missouri State University College of Education Assessment Committee.

Bertrand, L.A., Brooks, J. S., Friend, J., Grissom, J. A., Mette, I. M., & Scribner, J. P. (2011, June 30). *The Missouri Turnaround Schools Project: An Evaluation*. Submitted to Larry Flakne, Director of Federal Instructional Improvement, Missouri Department of Elementary and Secondary Education, Jefferson City, MO.

Bertrand, L. (2009, October). *Program Report for the Preparation of Educational Leaders (School Building Leadership Level)*, Educational Leadership Constituent Council (ELCC). Submission resulted in the Educational Leadership Department receiving national accreditation.



Bertrand, L., & Gammon, V. (2010). *Standard 3 Field Experience and Clinical Practice Report with Exhibits* for National Council for Accreditation of Teacher Education (NCATE).

## **Editorial and Review Contributions**

Article Reviewer for the following:

Journal of Current Issues in Education (2009-present)

Scholar Practitioner Quarterly (2005-2013)

## **Other Professional Activities**

### **University Facilitator: Satellite Leadership Academy 2005-2011**

University Facilitator for the Satellite Leadership Academy for the Department of Elementary and Secondary Education. Statewide meetings held four times per year with regional meetings held on a monthly basis. Activities for aspiring school leaders include an outdoor learning experience, visit to Jefferson City for Legislative Day, Book Studies, on-site school visits, and other professional development provided by current leaders in the field of school improvement.

### **University Sponsor 2014-present**

Southeast Missouri Elementary Principals Association

### **University Sponsor 2007-present**

Southeast Missouri Superintendent's Association

### **University Sponsor, 2003-2008**

Student Missouri State Teacher's Association

## **Professional Consultation**

### **Missouri Department of Elementary and Secondary Education**

Statewide work group to address certification and assessment requirements for Educational Leadership Preparation programs. Summer 2017-present.

### **Educational Testing Services (ETS)**

Selected to attend a national training session to score the School Leaders Licensure Assessment in January of 2003. Member of a team that scored the national examination

that is required for Missouri principal certification. All students seeking certification must take this assessment.

**Missouri Department of Elementary and Secondary Education**

Statewide Study Committee—School Administrators Competency/Requirements—principal certification. Participants met periodically in the spring of 2005 to discuss competencies needed by school administrators leading to new certification requirements.

**Jackson R-2 School District**

Conducted a research project in cooperation with the Jackson R-2 School District in Jackson, Missouri. The 2005 study focused on the implementation of the vertical team concept at the secondary level. Open-ended questionnaires were distributed to teachers at Jackson High School and Jackson Junior High School. The results of this research was used to assist other schools in their goal of implementing school improvement initiatives.

**Missouri Department of Elementary and Secondary Education**

Invited to participate as a consultant on the School Superintendent Assessment cut score review panel. The cut score for passing the SLA was reviewed with the panel recommending the score be raised beginning with the Fall 2006 test administration.

**Missouri Department of Elementary and Secondary Education**

Invited to attend a meeting of school leaders in June, 2007 for a state-wide leadership summit to consult/create an aligned system of leadership development. In addition, the participants were asked to review the proposed ISLLC standards revisions.

**Missouri Department of Elementary and Secondary Education**

State research team for the Missouri Turnaround Schools Project, 2009-2012. Involved in training at the University of Virginia and researching the turnaround efforts of schools in Missouri, with special research emphasis on the Southeast Missouri schools of Hayti, Caruthersville, Kennett, Senath-Hornersville, and Charleston.

**Missouri Department of Elementary and Secondary Education**

Served as Evaluator for the Missouri School Improvement Grant applications. I reviewed grants that were submitted at the state level and assigned a rating based on the content.

**Missouri Administration Mentoring Program**

Mentor for two principals in the Poplar Bluff Schools from 2010-2012; Mentor for four principals in districts including Jefferson C-7, Marquand-Zion, Puxico, and Ste. Genevieve, MO from 2012-2014.

**Southeast Missouri State University-sponsored Charter School, Lift For Life**

**Academy, St. Louis, MO.** (2005-2008). Oversight and evaluation of the school housing grades 6, 7, & 8. In addition to reviewing the progress of the students attending the school, on-site visits included a review of the facilities and interviews with teachers.

## **Professional Organizations**

American Association of School Administrators  
National Association of Secondary School Principals  
Association of Supervisors and Curriculum Directors  
Southeast Missouri Superintendents Association  
National Council of Professors of Educational Administration  
Missouri Professors of Educational Administration  
Phi Delta Kappa

## **Courses Taught-Southeast Missouri State University**

EA646 Elementary Internship I  
EA656 Elementary Internship II  
EA647 Secondary Internship I  
EA657 Secondary Internship II  
EA661 Special Education Director Internship I  
EA662 Special Education Director Internship II  
EA660 Administration and Supervision of Special Education  
EA655 Leadership for School Operations  
EA722 Equity in Leadership Practices

### **Additional Courses Taught:**

EA716 Instructional Strategies I  
EA718 Instructional Strategies II  
GR691 Methods of Research  
EA688 Principal Preparation for SLLA Exam  
EA789 Superintendent Preparation for SSA Exam  
EA634 School Supervision  
EA625 Foundations of Educational Administration  
EX693 Special Education Law

## **Academic Supervision**

**Coordinator of the Master of Arts Degree in Educational Administration** with Southeast Missouri State University. In this capacity, I serve as temporary advisor to all students who have been admitted to the program and permanent advisor to 85 students. In this capacity, I also coordinate the master schedule and rotation of courses on the Cape Girardeau campus, South County area, Mineral Area College site, and the Sikeston Higher Education Center.

**Coordinate and review requirements for the comprehensive examinations** for all students completing the Master of Arts Degree in Educational Administration.

**Coordinate SPA report writing for the Program Report for the Preparation of Educational Leaders (School Building Level) for the submission of accreditation report to the Educational Leadership Constituent Council.** Rubrics are developed, data is collected each semester, with the subsequent report submitted for national accreditation.

**Supervise Advisee Graduate Papers and Serve as Member of Thesis and Dissertation Committees**

## **Professional Committee and Leadership Positions**

### **University Level Service**

Provost Search Committee-2013

Summer Review Committee-2011-2012

Southeast in 2020; Curriculum, Academics, and Academic Programs-2011—2013

University AQUIP Action Project Research Team for Course Redesign-2010-2013

University Assessment Committee—2006-2010

University Campus Beautification Committee-2008-2009

Commencement Committee—2002-2008; 2014-2017

University Academic Council—2004-2009

Graduate Council—2004-2011; 2015-2018

Charter Schools Committee—2004-2008

Native American Culture Committee—2005-2007

### **College Level Service**

College Technology Committee-2015-present

Awards Committee-2014-present

Marketing Committee-2012-2013

Diversity/International Teaching Committee—2004-2005

College Council—2005-2009

NCATE Institutional Writing Team—2008-2011

NCATE Standard 3 Co-Chair—2008-2011

### **Department Level Service**

Faculty Search Committee-Spring, 2015

Merit Pay Committee—2002-2004

Committee on Course Evaluations—2003-present (current Chair)

Inter-department Functions—2005-present (current Chair)

Assessment Committee—2006-present (current Co-Chair)

Department Promotion and Tenure, Chair, 2012-2013, 2015-2016

Educational Administration Admission Committee—2003-present (current Co-Chair)

Personnel Committee—Educational Administration—2003-present

## **Awards and Recognition**

**2005**—Nominated at the College of Education level for the Cape Girardeau Chamber of Commerce Educator of the Year Award.

**2005**—Presented the College of Education **Outstanding Scholarship Award** at the annual College of Education spring banquet.

**2007**—Presented the College of Education **Outstanding Teaching Award** at the annual College of Education spring banquet.

**2009**—Nominated at the College of Education level for the Cape Girardeau Chamber of Commerce Educator of the Year Award.

**2009**— Presented the College of Education **Outstanding Service Award** at the annual College of Education spring banquet.

**2009, 2012, 2013** Nominated for the College of Education PRIDE Award

**2013**—Honored for service as **President of the Old Town Cape organization.**

**2016**—Honored for service as an executive board member, member, and officer of the **Old Town Cape Organization**

**2017**—Nominated at the College of Education level for the Cape Girardeau Chamber of Commerce Educator of the Year Award.

## **Community Service Activities**

**League of Women Voters—Fall, 2006.** Consulted with the League regarding Charter schools in Missouri. Addressed the group at the monthly meeting held in November.

### **Volunteer—Blanchard Elementary School**

I was invited to be a guest reader during the “Blanchard Reads” day. I read “How Many Stars in the Sky” to classes the morning of November, 2007. In addition, I volunteered to read Christmas stories in December to first grade classes at Blanchard Elementary.

### **Old Town Cape Organization—2003-2015**

Member, Vice-President, President, Past President of this downtown Cape Girardeau organization. Began serving on the Board of Directors, February, 2010. The mission of Old Town Cape is to recognize and promote the historical, cultural, social, and economic development of Old Town Cape Girardeau, and to educate the community to the benefits

of its preservation through the involvement of the entire community. Coordinated the spring Old Town Cape Historic Home and Garden Tour, May 2009-2013.

**Neighborhood Connection—Spring 2005-2008**

Steering committee member of this organization. The mission of Neighborhood Connection is to build a sense of community between residents and business owners in the downtown Cape Girardeau area. Projects include organization of Neighborhood Watch, health screening and health fair for residents, Clean-up Day, History Walking Tour coinciding with Tunes at Twilight.

**Mac's Mission—2014-2017**

Executive board member of this organization. The mission of the organization is to build support and advocacy for the rescue, foster, and adoption of abandoned or special needs pets through education and sponsorship, in addition to providing medical assistance.